

 Phone
 : +91.20.61356135 / 67022000

 Fax
 : +91.20.67022100 / 67022200

 E-mail
 : pune@suzlon.com

 URL
 : www.suzlon.com

6th July 2020.

National Stock Exchange of India Limited, "Exchange Plaza", Bandra-Kurla Complex, Bandra (East), <u>Mumbai-400051.</u> **BSE Limited,** P.J. Towers, Dalal Street, <u>Mumbai-400001.</u>

Dear Sirs,

Sub.: Suzlon announces Q4 FY20 results.

In continuation to our letter of even date, enclosed please find the copy of press release and presentation in the subject matter, which are also available on the website of the Company (www.suzlon.com).

This is for your information as also for the information of your members and the public at large.

Thanking you,

Yours faithfully, For Suzlon Energy Limited

G. S. Vaid

Geetanjali S.Vaidya, Company Secretary.

Encl.: As above.



For Immediate Release

6th July, 2020

Suzion announces Q4 FY20 Results

- Revenue FY20 at Rs 2,933 crores, Q4 FY20 Rs 643 crores
- Pre-forex EBITDA loss of Rs 423 crores in FY20, Rs. 150 crores in Q4 FY20

Pune, India: Suzlon Group, India's largest renewable energy solutions provider, announced its fourth quarter (Q4 FY20) and annual audited results for financial year 2019-20 (FY20).

J P Chalasani, Group CEO, said, "It was a highly challenging year where the market remained restricted to very low volumes and the country witnessed only 20% capacity utilization. Suzlon has installed 350 MW in FY20 in spite of working capital constraints and the Debt Restructuring process. Our Operation and Maintenance Service (OMS) and SEForge our forging and foundry business continued to perform well. Post the delayed transition phase the Industry has installed ~2.1 GW in FY20, taking the overall installed capacity to 37.7 GW and contributing 44% of India's installed Renewable Energy capacity. The market in now on a path to recovery and tenders from earlier auctions are yet to close. The Company is very well positioned to take advantage of this opportunity post the debt restructuring. The Government's thrust on 'Make in India' and becoming 'ATMANIRBHAR' will also help Suzlon's growth as we would be able to manufacture wind turbines and its components for the sector as a whole in the country and reduce imports."

Swapnil Jain, CFO, said, "In FY20 our debt restructuring and working capital constraints continued to impede our operations and that is reflected in our performance. Our losses at EBIDTA level are primarily because the WTG (Wind Turbine Generator) business, was almost at a standstill resulting in under-absorption of overheads and certain non-recurring costs. Having closed our debt restructuring successfully we have also reduced our fixed costs in FY20 thereby bringing down our break-even levels significantly. Post restructuring we will have an improved balance sheet in FY21, equipping us to ramp up execution of our order book."

Suzlon Group Q4 FY20 and Annual financial performance (FY20) at a glance (consolidated):

- > Revenue
 - FY20 at Rs 2,933 crores
 - o Q4 FY20 Rs 643 crores



> Operating Performance

EBIDTA (Pre-forex)

- Loss of Rs 423 crores in FY20; EBITDA margin at -14.4%
- Loss of Rs 150 crores in Q4 FY20; EBITDA margin at -23.2%

EBIT (pre-forex)

- Loss of Rs 841 crores in FY20
- \circ $\,$ Loss of Rs 264 crores in Q4 FY20 $\,$
- > Net Loss of Rs 2,692 crores in FY20; Net loss of Rs. 834 crores in Q4 FY20

Key highlights:

> Debt Restructuring:

- Closed with unanimous approvals of consortium lenders
- FCCB restructuring approved by 99.9% bondholders

> Industry update

- Government to inject Rs 90,000 crore to revive the DISCOMs
- Privatisation of DISCOMs in Union Territories
- Electricity Act (Amendment) Bill 2020 drafts has pitched for Cost reflective Tariff and setting up an Electricity Contract Enforcement Authority to enforce Power Purchase Agreements (PPAs)

About Suzion Group:

Suzlon Group is one of the leading renewable energy solutions provider in the world with a global presence across 18 countries in Asia, Australia, Europe, Africa and Americas. Headquartered at Suzlon One Earth in Pune, India; the Group is comprised of Suzlon Energy Limited (NSE & BSE: SUZLON) and its subsidiaries. A vertically integrated organization, with over two decades of operational track record, the group has a cumulative global installation of over 18.8 GW of wind energy capacity, over 5,700 employees with diverse nationalities and world-class manufacturing facilities. Suzlon is the only Indian wind energy company with a large in-house Research and Development (R&D) set-up in Germany, the Netherlands, Denmark and India. Over 12.8 GW of the Group's installation is in India, which makes up for 35% of the country's wind installations, making Suzlon the largest player in this sector. The Group is the custodian of over 12.8 GW of wind assets under service in India making it the 2nd largest Operations and Maintenance Company (over 8,900 turbines) in Indian power sector. The Group also has around 2.5 GW of wind assets under service outside India.

Suzlon corporate website: www.suzlon.com Follow us on Social media: 🚯 🗓 💟 🮯



| Press Contact Suzlon Group | Investor Relations Contact |
|----------------------------|--------------------------------------|
| Murlikrishnan Pillai | Siddharth Jhawar |
| Mobile: +91 98220 25562 | Tel.: +91 (22) 6639 3200 |
| E-mail: ccp@suzlon.com | E-mail: investorrelations@suzlon.com |

Suzion Energy Limited

Investor Presentation Financial Year 2020



6 July 2020

Disclaimer

- This presentation and the accompanying slides (the "Presentation"), which have been prepared by Suzlon Energy Limited (the "Company"), have been prepared solely for information purposes and DOES not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis of or be relied on in connection with any contract or binding commitment whatsoever. The Presentation is not intended to form the basis of any investment decision by a prospective investor. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.
- This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, reliability or fairness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded. In particular, but without prejudice to the generality of the foregoing, no representation or warranty whatsoever is given in relation to the reasonableness or achievability of any projections contained in the Presentation or in relation to the bases and assumptions underlying such projections and you must satisfy yourself in relation to the reasonableness, achievability and accuracy thereof.
- Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the wind power industry in India and world-wide, the Company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.
- No responsibility or liability is accepted for any loss or damage howsoever arising that you may suffer as a result of this Presentation and any and all responsibility and liability is expressly disclaimed by the Management, the Shareholders and the Company or any of them or any of their respective directors, officers, affiliates, employees, advisers or agents.
- No offering of the Company's securities will be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"). Accordingly, unless an exemption from registration under the Securities Act is available, the Company's securities may not be offered, sold, resold, delivered or distributed, directly or indirectly, into the United States or to, or for the account or benefit of, any U.S. Person (as defined in regulation S under the Securities Act).
- The distribution of this document in certain jurisdictions may be restricted by law and persons into whose possession this presentation comes should inform themselves about and observe any such restrictions. Any failure to comply with these restrictions may constitute a violation of the laws of such jurisdiction.







Enhanced Government Focus





Key Updates for FY20

- ✓ Service business delivered good performance and remain unaffected with support of lenders despite of Debt Restructuring process at Group level
- ✓ SE Forge developed sizeable third party and export business reducing dependence of SuzIon
- Fixed Cost optimisation drive resulted in massive cost reduction and helped in significant reduction of break-even levels
- Successful completion of debt restructuring with unanimous approval of secured lenders and 99.9% bondholders
- Continuity of orders from marquee customers despite of financial challenges in past 2 years demonstrate Suzlon's strength in product and technology
- Suzion has installed 350 MW in FY20 in spite of working capital constraints and the Debt Restructuring process



| Debt Restructuring | Financial Performance | Industry Outlook |
|--------------------|-----------------------|---------------------|
| Technology | Suzlon Strengths | Detailed Financials |



Key Highlights of Restructuring

✓ Debt Restructuring completed with unanimous approval of secured lenders

 Majority of debt converted in nominal interest bearing instruments resulting in reduction of more than 70% interest burden

✓ Lenders demonstrated confidence on promoters, who will continue to lead the company

- Capital infusion by promoters, key shareholder and other stakeholders demonstrate their commitment and confidence
- ✓ FCCB restructuring approved by 99.9% bondholders; implementation underway
- ✓ Forex denominated debt to reduce from USD 796^{*} Million to USD 48[^] Million post completion of restructuring



Key Terms of Consortium Debt Restructuring



- Blended interest cost reduced to 2.67% p.a. resulting in lower break-even point
- Majority of repayment obligations are back-ended providing sustainable growth outlook
- Lenders were allotted ~100 Crs shares and ~50 Crs warrants as part of restructuring
- Payment of Rs 900 Crs by 30th June 2022 to achieving upgrade of account
- Project Specific Debt of Rs 261 Cr to continue post restructuring and repaid from project cash-flows



100% lenders voted in favour of the restructuring proposal

Key Terms of FCCB Restructuring



- Bondholders approved restructuring by 99.9% voting in favour
- RBI and other necessary approval for implementation of restructuring are in place
- Mandatory Conversion Notice issued and process is expected to get completed by 31-Jul-20
- USD ~14 million of Equity Shares (at face value Rs 2 each) will be issued
- USD ~36 million of New Bonds (at face value USD 320 each) will be issued



Proforma Debt Profile: Post Restructuring

| Debt Components | Pre Restructuring^ | Status of Restructuring | Post Restructuring | Post Restructuring | Post Restructuring (at NPV) |
|--------------------------|------------------------------|----------------------------------|-----------------------|---------------------------|-----------------------------------|
| Dunce Debt | Ŧ 10 1F0 Cr | Completed | Rupee Term Loan | ₹ 3,600 Cr. | ₹ 3,600 Cr. |
| Rupee Debt | ₹ 12,153 Cr. | Completed | 0.01% OCD | ₹ 4,100 Cr. | ₹ 561 Cr.* |
| FCCB (5.75%) | US\$ 187 M (₹ 1,403 Crs.) | Near Completion | 4% New Bonds | US\$ 36 M (₹ 270 Crs.) | US\$ 36 M (₹ 270 Crs.) |
| Total | ₹ 13,556 Cr. | | | ₹ 7,970 Cr. | ₹ 4,431 Cr. |
| Project Specific Debt | ₹ 261 Cr. | Self liquidating from project | Debt to continue | ₹ 261 Cr. | ₹ 261 Cr. |
| SE Forge | ₹ 234 Cr. | Self sustainable | Debt to continue | ₹ 234 Cr. | ₹ 234 Cr. |
| Overseas Subsidiaries | ₹ 325 Cr | Under discussion | Restructured Debt | ₹ 185 Cr | ₹ 185 Cr |
| Total | ₹ 820 Cr. | | | ₹ 680 Cr. | ₹ 680 Cr. |
| | | Issued against Rupee Debt | 0.0001% CCPS | ₹ 4,453 Cr. | ₹ 359 Cr.* |

^Estimated nos. as of 30-Jun'20 including accrued interest

*OCDs and CCPSs are recorded at NPV 13.42% based on initial estimates; impact in books of accounts may vary depending upon Ind-AS valuation USD/INR Exchange rate considered Rs 75



Restructuring already completed for significant part of Debt

Key Enablers for Company

Enablers for further deleveraging

- Non-core monetization plan for Rs 950 Crs approved by the lenders, which will help in reducing further debt in next 2 to 5 years
- ✓ Option to pursue strategic sale of the equity of the Company or any of its division is permitted by the lenders
- New Bonds issued to FCCBs are in-the-money indicates high probability of conversion

Enablers for future business growth

- Reduced interest burden and back-ended repayment obligations provide headroom for business continuity and growth
- ✓ Consortium lenders providing NFB working capital facility of Rs 1,300 Crs which will be used for meeting business requirements
- ✓ Company is permitted to avail additional project specific financing for executing projects; In-principle sanction from one lender received for Rs 1,350 Crs



Lower Breakeven Levels through reduced Operating & Finance Cost





| Debt Restructuring | Financial Performance | Industry Outlook |
|--------------------|-----------------------|---------------------|
| Technology | Suzlon Strengths | Detailed Financials |



FY20 Financial Metrics

| (₹ Cr.) | | | |
|---|------------------------|------------------------|---|
| Particulars | FY20 Audited | FY19 Audited | Remarks |
| Net Volumes (MW) | 59 | 496 | |
| Net Revenue | 2,933 | 4,978 | Primarily due to low volume |
| Gross Profit | 1,060 | 1,980 | Primarily due to revenue mix and provisions |
| Gross Margin | 36.1% | 39.8% | Finally due to revenue mix and provisions |
| Employee Expenses | 796 | 874 | |
| Other Expenses (net) | 686 | 826 | Includes partly variable cost |
| EBITDA (Pre FX) | -423 | 280 | Primarily due to lower operating leverage and |
| EBITDA Margin (Pre FX) | -14.4% | 5.6% | certain non-recurring costs |
| Depreciation | 419 | 342 | |
| Net Finance Cost | 1,340 | 1,220 | Due to defaults and NFB/SBLC invocation |
| Taxes | 7 | -12 | |
| Share of (Profit) / Loss of Associates / JV | 0 | 6 | |
| Net Profit (Pre Fx and Ex. Items) | -2,189 | -1,276 | |
| Exchange Loss / (Gain) | 437 | 288 | |
| Exceptional Loss / (Gain) | 66 | -28 | |
| Reported Net Profit | -2,692 | -1,537 | |
| Non Controlling Interest | -50 | -10 | |
| Net Profit attributable to Shareholders | -2,642 | -1,527 | |



Q4 FY20 Financial Metrics

(₹ Cr.)

| Particulars | Q4 FY20 Audited | Q4 FY19 Audited | Remarks |
|---|---------------------------|---------------------------|---|
| Net Volumes (MW) | 11 | 147 | |
| Net Revenue | 643 | 1,421 | Primarily due to low volume |
| Gross Profit | 220 | 469 | |
| Gross Margin | 34.2% | 33.0% |] |
| Employee Expenses | 192 | 249 | |
| Other Expenses (net) | 178 | 205 | Includes partly variable cost |
| EBITDA (Pre FX) | -150 | 15 | Primarily due to lower exercting lowerage |
| EBITDA Margin (Pre FX) | -23.2% | 1.0% | Primarily due to lower operating leverage |
| Depreciation | 114 | 87 | |
| Net Finance Cost | 337 | 276 | Due to defaults and NFB/SBLC invocation |
| Taxes | 5 | 5 | |
| Share of (Profit) / Loss of Associates / JV | 0 | 1 | |
| Net Profit (Pre Fx and Ex. Items) | -606 | -355 | |
| Exchange Loss / (Gain) | 217 | -93 | |
| Exceptional Loss / (Gain) | 11 | 33 | |
| Reported Net Profit | -834 | -295 | |
| Non Controlling Interest | -11 | -2 | |
| Net Profit attributable to Shareholders | -824 | -293 | |

Stable Service Revenue Insulated From Business Cycles



| Particulars | Capacity | Remarks |
|----------------------|-----------------|---------------------------------------|
| Central Auctions | 789 MW | All orders backed by signed PPA's |
| State Auctions | 57 MW | , in orders bucked by signed if it is |
| Wind Firm Order Book | 846 MW | |
| Value of Order Book | ₹ 4,341 Cr. | |
| | + | |
| SEFL and Service | orders over and | above this order book |

PPAs of > 700 MW, where ratification is awaited are not considered in above order backlog in view of regulatory uncertainties.



| Debt Restructuring | Financial Performance | Industry Outlook |
|--------------------|-----------------------|---------------------|
| Technology | Suzlon Strengths | Detailed Financials |



| Image: A start of the start of | Ambitious targets of GOI for Renewable Energy in India – GOI working towards facilitative policies + ramping up infrastructure required to achieve the targets |
|---|--|
| Image: A start of the start of | Government plans to conduct bidding of 50 GW wind capacity in next 5 years; Focus on Wind to increase with Hybrid and RTC solutions |
| \checkmark | Increase focused on Atmanirbhar Bharat and Make in India to promote heavy investment in Renewable sector (Component's sale potential given the already available manufacturing capacity) |
| \checkmark | Execution challenges on Land / PE capacities arising due to transition largely ironed out; States being aligned with Central policies and targets |
| \checkmark | PPA rates gradually firming up, removal of tariff cap, Wind industry moving towards mass scale industrialization resulting in standardization |
| √ | Healthy order Backlog in industry – ~14GW projects already bid out which remain largely unexecuted as on date |



Strong Visibility on Growth for Indian Wind Market



Source: MNRE

Key Challenges faced during Transition:

- X Infrastructure constraints
- X Land allocation delays
- X Delays in permissions from Ministry of Defence
- X Auction delays & sector uncertainties



Key Drivers:

- ✓ Push for clean, affordable and scalable power source
- ✓ Wind most competitive source of power in India
- ✓ Market expanding from 8 wind states to pan India
- ✓ Tariff firming up; tariff cap on wind removed
- ✓ Demand-supply rationalised and WTG prices firming up
- ✓ Focus on Wind Solar Hybrid (Make In India Push)



Tariffs are firming up since early Wind Project auctions in India







Industry Updates

- ✓ Govt. of India increased custom duties on import of power sector equipment from China w.e.f. August, 2020
- ✓ Government of India announced support of Rs. 90,000 Cr to revive Discoms
- Privatisation of DISCOMs in Union Territories to improve efficiency and attract investment
- Electricity Act (Amendment) 2020 Focus on Cost reflective Tariff and Electricity Contract Enforcement Authority to enforce Power Purchase Agreements
- ✓ SECI has granted extension to RE projects under Force Majeure condition (due to Covid-19)
- ✓ 3-month moratorium granted to DISCOMs for payments
- ✓ Govt. raised States' borrowing limits for FY21 to 5% of GSDP from the existing 3% to ease the revenue crunch due to Covid-19
- ✓ LC based power procurement by DISCOMs to ensure discipline in payment to Generators



| Debt Restructuring | Financial Performance | Industry Outlook |
|--------------------|-----------------------|---------------------|
| Technology | Suzlon Strengths | Detailed Financials |







Gaining competitive edge in auction regime – Leverage Cost out & AEP

S133: New Product



SB 63 – Won SKOCH award for Corporate Excellence



- ✓ RLMM Listing completed
- ✓ All Testing & Measurement completed
- ✓ Multiple Tower Options (Hybrid Lattice, Steel Tubular)



| Debt Restructuring | Financial Performance | Industry Outlook |
|--------------------|-----------------------|---------------------|
| Technology | Suzlon Strengths | Detailed Financials |





Largest fleet under

maintenance* of

12.8 GW in India

2nd largest O&M

Company in India Power

Sector

Annual Market Share (FY20) ~16% 2nd highest market share



FY20 Performance impacted due to on-going debt restructuring

Suzlon's Strengths in Indian Wind Market





End-to-end service provider with strong presence across value chain & customer segments

Accolades



| WHET WE DO FIND METHODS MIELAA CAMERIES CONTACT | 6 Logo |
|--|------------------|
| + ENERGY + NEWS + RENEWALED CONTINUENCE | |
| DNV GL issues world's first solar plant project certificate to CLP's Veltoor Solar Power Project in | |
| India | Contact us: |
| | Patris Publiches |
| print 🖬 🖬 🖌 🤇 main. 🧒 | |
| | |
| and the second second second second | |



- World's 1st solar project quality certification for Suzlon's 100 MW project
 - DNV GL confirms safety features and technical compliance
 - Testament of our commitment to high quality standards
- Coimbatore Generator Unit wins CII Southern Region 13th Kaizen Competition
 - For uniform profile of copper bar with higher productivity
- Suzlon's Generator Unit wins award at Manufacturing Today Summit
 - Quality Improvement Project competition won on Cost Optimization
 - Evaluated across cost optimization, quality, tech., safety and sustainability
- SKOCH Corporate Excellence Silver Award
 - SB63 Full Carbon Girder Blade, Order of Merit certificate for S128
 - Award for Innovative two fold transport system
- Team Wins IMC RBNQA 2018: Symbol Of Business Excellence
 - 1st prize for SGSL in service category, recognition of high service standards
 - 360 degree evaluation including interactions with all stakeholders
- ICERP JEC Innovation Award as "Outstanding Innovation in Composites"
 - Awarded by FRP Institute, India and JEC Composites, France
 - Testament of Suzlon's innovation in nacelle cover composites structure
- Won Best Organisation for PoSH (Prevention of Sexual Harrasment) award
- Certified as 'Great Place to Work' by the Great Place to Work® Institute
- Daman unit won Gold award by International Research Institute for Manufacturing



12.8 GW Wind Energy Installations In India

Ranked **No. 1** in Renewables Sector Ranked **No. 2** in Power Sector



Largest fleet under Operation and Maintenance fold in India

| (31 st Mar'20) | # of Turbines | MW |
|---------------------------|---------------|--------|
| <= 1 MW | 1,678 | 777 |
| >1 MW < 2 MW | 4,268 | 5,774 |
| =>2 MW | 2,997 | 6,296 |
| Total | 8,943 | 12,847 |

- 34% All India installed wind capacity
- ~15% All India installed renewable capacity
- ~1,800 customer relationships
- 25 years of operating track record
- 28 TWh estimated of annual clean energy;
 - =2,291 mn trees planting p.a.
 - =~20.8 mn tonnes coal avoidance p.a.
 - =~27.4 mn tonnes CO_2 emission savings p.a.

SUZLON POWERING A GREENER TOMORROW

Custodian of 2nd highest installed power capacity (from all sources) in India

Map not to scale. All data, information, and map is provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

Suzion's Global Presence (18.8 GW)





Suzlon's strong relationships across regions positions it well

Map not to scale. All data, information, and map is provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

| Debt Restructuring | Financial Performance | Industry Outlook |
|--------------------|-----------------------|---------------------|
| Technology | Suzlon Strengths | Detailed Financials |



Consolidated Income Statement

(₹ Cr.)

| Particulars | Q4 FY20 | Q3 FY20 | Q4 FY19 | FY20 | FY19 |
|---|---------|---------|---------|---------|--------------|
| Particulars | Audited | Audited | Audited | Audited | Audited |
| Revenue from operations | 643 | 654 | 1,421 | 2,933 | 4,978 |
| Less: COGS | 423 | 384 | 953 | 1,874 | 2,998 |
| Gross Profit | 220 | 270 | 469 | 1,060 | 1,980 |
| Margin % | 34.2% | 41.2% | 33.0% | 36.1% | 39.8% |
| Employee benefits expense | 192 | 187 | 249 | 796 | 874 |
| Other expenses (net) | 178 | 174 | 205 | 686 | 826 |
| Exchange Loss / (Gain) | 217 | 77 | -93 | 437 | 288 |
| EBITDA | -367 | -169 | 108 | -860 | -9 |
| EBITDA (Pre-FX Gain / Loss) | -150 | -92 | 15 | -423 | 280 |
| Margin % | -23.2% | -14.0% | 1.0% | -14.4% | 5.6% |
| Less: Depreciation | 114 | 155 | 87 | 419 | 342 |
| EBIT | -481 | -324 | 21 | -1,278 | -351 |
| EBIT (Pre-FX Gain / Loss) | -264 | -247 | -72 | -841 | -62 |
| Margin % | -41.0% | -37.8% | -5.1% | -28.7% | -1.3% |
| Net Finance costs | 337 | 415 | 276 | 1,340 | 1,220 |
| Profit / (Loss) before tax | -818 | -739 | -256 | -2,618 | -1,571 |
| Less: Exceptional Items Loss / (Gain) | 11 | 3 | 33 | 66 | -28 |
| Less: Share of (Profit) / Loss of Associates & JV | 0 | -0 | 1 | 0 | 6 |
| Less: Taxes | 5 | 1 | 5 | 7 | -12 |
| Net Profit / (Loss) after tax | -834 | -743 | -295 | -2,692 | -1,537 |
| Less: Non-Controlling Interest | -11 | -6 | -2 | -50 | -10 |
| Net Profit Attributable to Shareholders | -824 | -737 | -293 | -2,642 | -1,527 |



Consolidated Balance Sheet

| Liabilities | Mar-20 | Mar-19 | Assets | Mar-20 | Mar-19 |
|-----------------------------------|---------|--------|--|--------|--------|
| Shareholders' Fund | -10,983 | -8,498 | Non Current Assets | | |
| Non controlling interest | -59 | -5 | Property, plant and equipment | 905 | 1,147 |
| | -11,042 | -8,503 | Right-of-use assets | 143 | 0 |
| Non-Current Liabilities | | | Capital work-in-progress | 110 | 218 |
| (a) Financial Liabilities | | | Investment property | 35 | 37 |
| (i) Borrowings | 842 | 6,244 | Goodwill | 8 | 8 |
| (ii) Lease Liabilities | 63 | 0 | Other intangible assets | 268 | 327 |
| (iii) Other Financial Liabilities | 28 | 50 | Intangible assets under development | 12 | 10 |
| (b) Provisions | 93 | 118 | Investments in asso. and joint ventures | 20 | 20 |
| (c) Other Non-Current Liabilities | 1 | 12 | Financial assets | | |
| | 1,027 | 6,425 | (I) Other financial assets | 284 | 484 |
| | | | Other non-current assets | 51 | 104 |
| | | | | 1,836 | 2,357 |
| Current Liabilities | | | Current Assets | | |
| (a) Financial Liabilities | | | (a)Inventories | 2,056 | 2,914 |
| (i) Borrowings | 8,844 | 3,380 | (b) Financial assets | | |
| (ii) Trade payables | 1,298 | 2,175 | (i) Trade receivables | 1,365 | 1,881 |
| (iii) Lease liabilities | 10 | 0 | (ii) Cash and cash equivalents | 58 | 75 |
| (iv) Other financial liabilities | 5,301 | 3061 | (iii) Bank Balances other than above | 25 | 0 |
| Contract Liabilities | 258 | 1,478 | (iv) Loans | 22 | 12 |
| Other cur. liabilities | 129 | 116 | (v) Other Financial Assets | 109 | 316 |
| Provisions | 706 | 740 | (c) Current tax asset, net | 20 | 16 |
| | 16,545 | 10,949 | (d) Other curr. assets (incl. held for sale) | 1,040 | 1,301 |
| | | | | 4,694 | 6,514 |
| | | | | | |
| Total Equity and Liabilities | 6,530 | 8,871 | Total Assets | 6,530 | 8,871 |



(₹ Cr.)

Consolidated Net Working Capital

(₹ Cr.)

| | 31-Mar-20 | 31-Dec-19 | 31-Mar-19 |
|-----------------------------------|-----------|-----------|-----------|
| Inventories | 2,056 | 2,204 | 2,914 |
| Trade receivables | 1,364 | 1,458 | 1,881 |
| Loans & Advances and Others | 1,423 | 1,587 | 1,806 |
| Total (A) | 4,843 | 5,249 | 6,600 |
| Sundry Creditors | 1,298 | 1,295 | 2,175 |
| Advances from Customers | 259 | 328 | 1,490 |
| Provisions and other liabilities* | 2,061 | 1,885 | 1,384 |
| Total (B) | 3,618 | 3,508 | 5049 |
| Net Working Capital (A-B) | 1,225 | 1,741 | 1,552 |

*including accrued but unpaid interest of Rs ~758 Crs as of 31st Mar'20



Suzlon 2.0





THANK YOU